

North Northamptonshire Health and Wellbeing Board

5th July 2022

Report Title	Northamptonshire Integrated Care System (ICS) Further development of the architecture and function of the Integrated Care Partnership (ICP), Places, Communities and Local Area Partnerships
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List of Appendices

Appendix A Draft HWB terms of reference (in accordance with the Health and Care Act 2022)

Appendix B Draft Integrated Care Partnership (ICP) terms of reference

Appendix C North Place Development - the way forward

1. Purpose of Report

- 1.1.1 To describe the draft Health and Wellbeing Board Terms of Reference revised in line with the health and Care Act 2022 for the Integrated Care System (ICS) from the 1st July 2022.
- 1.1.2 To provide an update on the progression of the Northamptonshire Integrated Care System development of 'place' which was supported by the Northamptonshire shadow Integrated Care Partnership on 31st May 2022
- 1.1.3 To describe the proposed establishment of the North Northamptonshire Place Delivery Board to progress the mobilisation of the proposed North Place developments

2. Executive Summary

2.1 Integrated Care System

The Health and Care Act 2022 (the Act) sets out plans for the future of health and care, including the statutory creation of Integrated Care Systems. The Act also sets out Government plans to improve collaborative working, empower local leaders, address health inequalities, and focus on population health management.

The Act has now received Royal Assent and the new requirements arrangements will come into force on 1st July 2022. For North Northamptonshire, the Integrated Care System will exist at county (Northamptonshire) level. Reforms will mean changes to governance and decision making through the Integrated Care Board and Integrated Care Partnership both at county and place (North Northants) level; to locality leadership and to mechanisms to support enhanced provider collaboration.

This report updates on the preparatory work across Northamptonshire, and specifically on the detailed proposals emerging in North Northants. It sets out the decisions that will need to be taken by the full Council and the Health and Wellbeing Board, to ensure arrangements are fully reflected in the Council's Constitution.

3. Recommendations

3.1 It is recommended that the Board:

- a) Review the North Health and Wellbeing Board Terms of Reference for the Integrated Care System from the 1st July 2022. These will then be put forward for consideration to the Democracy and Standards Committee on 11th July 2022 and then to full council for approval on 28th July 2022.
- b) Note the progress of the Integrated Care Partnership North Place development since the North Place presentation to the HWB on 10th March 2022. This was endorsed at the Integrated Care Partnership Shadow Board on the 31st May 2022.
- c) Support the proposed establishment of the North Northamptonshire Place Delivery Board to progress the mobilisation of the North place development.

3.2 Reason for Recommendations

The Act sets out new statutory responsibilities for the Health and Wellbeing Board and as the board is a statutory function of the local authority these changes need to be approved by full council as per North Northamptonshire's Council Constitution.

This provides an opportunity for the North Health and Wellbeing Board to review its membership in line with local North Northamptonshire requirements.

North Northamptonshire Council has a significant role in the development and delivery of the Integrated Care Partnership and this paper sets out the areas where the council has shaped key proposals in line with the legislation and guidance.

4. Report Background

4.1 Integrated Care System

In November 2020 NHS England and NHS Improvement published *Integrating care: Next steps to building strong and effective integrated care systems across England*.

It described the core purpose of an integrated care system (ICS) being to:

- improve outcomes in population health and healthcare
- tackle inequalities in outcomes, experience, and access
- enhance productivity and value for money
- help the NHS support broader social and economic development

Further National guidance published has established that the ICS development should be rooted in underlying principles of subsidiarity and collaboration. It described common features that every system is expected to have and develop, as the foundations for integrating care, with local flexibility in how best to design these to achieve consistent national standards and reduce inequalities, as:

- **decisions taken closer to, and in consultation with, the communities they affect are likely to lead to better outcomes**
- collaboration between partners, **both within a place and at scale**, is essential to address health inequalities, sustain joined-up, efficient and effective services and enhance productivity
- **local flexibility**, enabled by common digital capabilities and coordinated flows of data, will allow systems to identify the best way to improve the health and wellbeing of their populations.

The introduction of the Integrated Care System in Northamptonshire offers us an opportunity to work more closely with local areas and people to tackle wider determinant of health and health inequalities.

This will be done by working collaboratively in **local area partnerships** with all stakeholders that will focus on key priorities in local areas. This will reflect the ambitions that we have for people living in North Northamptonshire.

4.2 Health and Wellbeing Boards

Health and wellbeing boards are a formal committee of the local authority charged with promoting greater integration and partnership between bodies from the NHS, public health, and local government. They have a statutory duty, with clinical commissioning groups (CCGs), to produce a joint strategic needs assessment and a joint health and wellbeing strategy for their local population.

The boards currently have very limited formal powers. They are constituted as a partnership forum rather than an executive decision-making body.

Under the Act, the Health and Wellbeing Board has some additional responsibilities and duties which are as follows: -

- To review the Integrated Care Board (ICB) 5 Year Plan to ensure it takes proper account of the Joint Health and Wellbeing Strategy.
- To review the ICB Joint Capital Resource Plan
- To consult with the ICB for the ICB Annual Report on performance of any steps taken by the ICB to implement the Joint Health and Wellbeing Strategy.

The ICB and ICP will also have to work closely with local Health and Wellbeing Boards (HWBs) as they have the experience as 'place-based' planners, and the ICB will be required to have regard to the Joint Strategic Needs Assessments and Joint Local Health and Wellbeing Strategies (JHWS) produced by HWBs.

Appendix A reflects the proposed changes to the Terms of Reference for the North Northamptonshire Health and Wellbeing Board which have been made in accordance with the Act. These will then be put forward for consideration to the Democracy and Standards Committee on 11th July 2022 and then to full council for approval on 28th July 2022.

4.3 Integrated Care Partnership (ICP)

Integrated Care Partnerships' (ICP) central role is in the planning and improvement of health and care. They support placed based partnerships and coalitions with community partners which are well situated to act on the wider determinants of health in local areas. ICP's should bring the statutory and non-statutory interests of places together.

Integrated Care Partnerships are responsible for: -

- Developing an **integrated care strategy** to address the broad health and social care needs of the population within the ICP area, including determinants of health such as employment, environment, and housing issues. ICB's and local authorities will be required by law to have regard to the ICP's strategy when making decisions, commissioning services and delivery
- Highlighting where coordination is needed on health and care issues and challenge partners to deliver the action required

These include as examples: -

- Taking a holistic view of people's interactions with services across the system and the different pathways in it
- Helping people live more independent, healthier lives for longer
- addressing inequalities in health and wellbeing outcomes, experiences, and access to services
- improving the wider social determinants that drive these inequalities, including employment, housing, education environment, and reducing offending
- improving the life chances and health outcomes of babies, children, and young people
- improving people's overall wellbeing and preventing ill health.

The Integrated Care Partnership will be made up from the membership of the two Northamptonshire Health and Wellbeing Boards (North and West) and the ICB Board. The Board will meet twice per year, to consider progress against Northamptonshire's Outcomes Framework over the past year, and (ii) agree a systemwide health and care strategy (or an update to the existing strategy, as appropriate) to improve population outcomes. This then forms the key mandate for the ICB, our Places and our Collaboratives.

After consultation with key system leads it has been agreed that there will be a tripartite chairing arrangement. The chairs of the Integrated Care Partnership will be:

- The Chair of the ICB
- The Chair of the West Health and Wellbeing Board
- Executive member for Adults, Health and Wellbeing for North Northamptonshire Council

A plan for the development of the Integrated Care Strategy has been developed with support. This work will ensure that the board owns and develops a Health and Wellbeing Strategy for North Northants that will underpin the Integrated Care Strategy, focused on its inequalities, health challenges and solutions and that drives local service design. This is a key requirement of the ICP and will influence the ICB's 5-year commissioning plan.

Appendix B reflects the ICP draft terms of reference for comment and finalisation as agreed in the shadow ICP on May 31st, 2022.

4.4 North Place development

Appendix C outlines the North and West Place development proposal supported by the shadow ICP on May 31st, 2022.

As a system we are also undertaking the **Place Development Programme** funded by NHSE which is supporting with the development of the ICP and the North and West Place visions, governance, and population health management approaches.

The following diagram reflects the high-level functional responsibilities of the emerging North place development.



For the North place this shows the forums that align with the North Health and Wellbeing Board and Integrated Care Partnership including **4 Community Wellbeing Forums** which will oversee **8 local area partnerships (LAPS)**.

The 4 community wellbeing forums mirror the existing health and wellbeing forum footprints across Corby, Kettering, Wellingborough, and East Northants and will be responsible for:

- bringing together the people of the communities, organisations, and LAPs together
- providing partnership action to unblock challenges that the LAP's identify that they are unable to tackle
- ensuring that the LAP plans deliver against key priorities determined by local insight data and broader intelligence from the communities.
- where appropriate identify and ensure that "at scale" solutions may be more appropriate across LAP's
- form links and partnerships with other local forums to enable an efficient and effective approach to cross-boundary issues

The terms of reference, functions and membership of the Community Wellbeing Forums and LAPs are currently being developed as part of wider stakeholder engagement.

The North Northamptonshire General Practices locality boards have already agreed to change from 2 localities to 4 localities to mirror the emerging 4 community wellbeing forums.

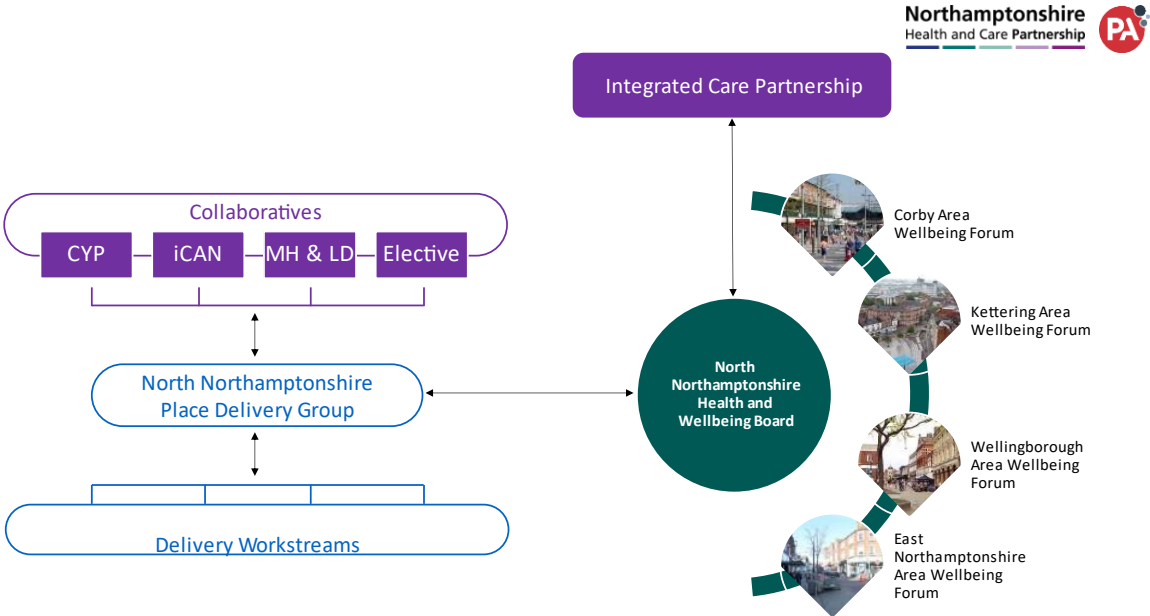
North Place Delivery Board

To progress and implement the North Place development as outlined, it is proposed that a transitional North Place Delivery Board is established, chaired by the ICS Place Director for North Northamptonshire Council. This will oversee the development of the delivery plan and mobilisation of the plan over the next 6 months. This will then be reviewed in line with the progress made at that point.

The board membership will reflect the organisational and community representation of the North HWB ensuring that the membership will include leaders with delegated decision-making authority and have an operational and delivery expertise and responsibility. Additional local place experts will be included where appropriate.

The function of the North Place Delivery Board proposed includes:

- further refinement of the North place shared vision, ambitions, and objectives based on the output of the National place development programme underway
- development of the North place delivery plan
- mobilisation of the North place delivery plan
- further development of the engagement, coproduction with partners and our community activation
- agreeing the population groups and development of the appropriate functions of the community wellbeing forums and LAP's
- supporting the response of the PCN's to the Fuller report and their alignment with the LAPs
- implementation of the insight data tool presented to the ICP on May 31st 2022
- development of data intelligence infrastructure to support prioritisation and decision making
- exploration of North Place transformational commissioning development opportunities e.g. IBCF
- supporting the delivery of the ICS collaboratives where appropriate at place
- utilising of estate enablers to support the developments
- ensuring that the governance framework is simple, functional and enables the development and functioning of the LAP's
- oversees the emergent voluntary sector infrastructure proposals



5. Issues and Choices

- 5.1 The ICS and its requirements are requirements under the legislation laid out in the Act and therefore health and social care bodies are required to have in place the specified governance arrangements for 1st July 2022.
- 5.2 The structure of the North place has been developed in consultation with a wide variety of stakeholders and we have taken these views into consideration as part of the final proposal.

6. Implications (including financial implications)

6.1 Resources and Financial

- 6.1.1 There are currently no identified financial implications.
- 6.1.2 Staffing resources to facilitate the development of North Place is being managed through existing resources

6.2 Legal

To give effect to the requirements of the Act a number of changes will need to be made to the Council's existing governance arrangements, some of these are a necessary consequence of statute and can be made immediately under the Monitoring Officers powers to amend the Constitution to give effect to changes in the law. Any changes to the Constitution will be reported to the next meeting of Council after the change is made.

6.3 Risk

There are no formal identified risks currently.

6.4 Consultation

Consultation in accordance with the developing ICB communication framework will continue as the ICS and its structures develop. To date we have consulted with all key stakeholders. These include: -

- Elected members
- GPs
- Health Partners
- VCSE

- Police
- Northamptonshire Children's Trusts
- Health and Wellbeing forums

Communications will play a key role in informing and engaging the public around the creation of the new ICS and explaining the objectives, priorities to our local communities and how these will translate into future improved outcomes to meet their health and care needs. NNC is working closely with its partners on developing the communications framework for these future activities.

6.5 Consideration by Scrutiny

The North place development has been considered, progress noted and supported by the North Scrutiny Commission on 17th May 2022.

6.6 Climate Impact

There is currently no identified climate or environmental implications.

6.7 Community Impact

The ICS will create positive impacts on communities, wellbeing and on our ability to collectively support better outcomes for residents. Key priorities at a local level underpinned by insight data and led by Local Area Partnerships will drive the delivery of services that meet the wider determinants of health supporting people to live their best life in North Northamptonshire.

7. Background Papers

None